



# **REGIONAL SERVICE COMMISSION**

## **2020**

**Commission 11**

---

**To be submitted to the:  
Department of Environment and Local Government  
Community Finances Branch  
P.O. Box 6000, 2nd Floor, Marysville Place  
Fredericton, NB E3B 5H1**

**Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.**

**Regional Service Commission Budget**

- Page RSC-1 is signed and sealed
  - Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
  - Cooperative & Regional Planning Services Fund
  - Local Planning Services Fund
  - Solid Waste Services Fund
  - Electricity Generation Facility Fund
  - Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
  - Local Planning Services Fund
  - Solid Waste Services Fund
  - Electricity Generation Facility Fund
  - Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Original Signed by:

Confirmed by: D. R. Fitzgerald

Date: October 24, 2019

Title: Executive Director

**REGIONAL SERVICE COMMISSION 11**

**2020 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS**

**OPERATING BUDGET**

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	114,774
2. Local Planning Services Fund (from page LP-1)	1,450,381
3. Solid Waste Services Fund (from page SW-1)	9,257,158
4. Electricity Generation Facility Services Fund (from page GF-1)	1,215,329
5. Other Shared Services Fund (from page OT-1)	\$
<b>Total Regional Service Commission Operating Budget</b>	<b><u>12,037,642</u></b>

**CAPITAL BUDGET**

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	5,000
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	1,544,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
<b>Total Regional Service Commission Capital Budget</b>	<b><u>1,549,000</u></b>

THIS IS TO CERTIFY that on the 24th day of October, 2019 the Board of the REGIONAL SERVICE COMMISSION 11 RESOLVED that the total operating budget for the Regional Service Commission for the 2020 calendar year would consist of total Revenue of \$12,037,642, and total expenditures of \$12,037,642 and that the capital budget would consist of total expenditures of \$1,549,000.

Adopted this 24th day of October, 2019 by the Board of the REGIONAL SERVICE COMMISSION 11.

Executed this 24th day of October, 2020 by the Executive Director of said Commission.

Original Signed by:

Judy Wilson-Shee  
Chair

D. R. Fitzgerald  
Executive Director

REGIONAL SERVICE COMMISSION 11

2020 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entitles (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
<b>Revenue</b>												
Member Charges		78,030	1,422,253	3,045,600			4,545,883					\$ 4,545,883
Sales of services				5,449,879	1,000,000		6,449,879					\$ 6,449,879
Government Transfers							-					\$ -
Transfers from own and other funds	603,594			161,600	214,329		979,523				(979,523)	\$ -
Other transfers							-					\$ -
Interest			3,000	10,200	1,000		14,200					\$ 14,200
Surplus of second previous year		36,744	20,128	454,879			511,751				(511,751)	\$ -
Other revenue			5,000	135,000			140,000					\$ 140,000
<b>Total Revenue</b>	<b>603,594</b>	<b>114,774</b>	<b>1,450,381</b>	<b>9,257,158</b>	<b>1,215,329</b>	<b>-</b>	<b>12,641,236</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,491,274)</b>	<b>11,149,962</b>
<b>Expenditures</b>												
Governance	72,134						72,134					72,134
Administration	523,000	94,774	609,855	1,547,260	19,746		2,794,635				(979,523)	1,815,112
Regional planning		20,000					20,000					20,000
Regional policing collaboration							0					-
Regional emergency measures planning							0					-
Regional sport, recreation & culture infrastructure planning & cost-sharing							0					-
Other services provided to all members							0					-
Planning and building inspection services			821,461				821,461	5,882		4,000		831,343
Operations - Solid Waste Service				6,202,261	395,469		6,597,730	1,668,470		8,500	(624,000)	7,650,700
Financial Services							0					-
- Interest				74,936	40,355		115,291					115,291
- Other Financing Charges	8,460		4,500	3,300	3,840		20,100					20,100
- Transfer to the Capital Fund - Debt Repayment				768,608	371,000		1,139,608				-1,139,608	-
- Transfer to the Capital Fund - Asset Acquisition			5,000	200,000			205,000				-205,000	-
- Transfer to the Capital Reserve							0				0	-
- Transfer to the Operating Reserve							0				0	-
- Transfer to the Power Generation				214,329			214,329				-214,329	-
Closure & Post-closure expense				240,550			240,550					240,550
Second previous year deficit					384,919		384,919					384,919
Other Fiscal services			9,565	6,000			15,565					15,565
<b>Total Expenditure</b>	<b>603,594</b>	<b>114,774</b>	<b>1,450,381</b>	<b>9,257,244</b>	<b>1,215,329</b>	<b>-</b>	<b>12,641,322</b>	<b>1,674,352</b>	<b>-</b>	<b>12,500</b>	<b>(3,162,460)</b>	<b>11,165,714</b>
<b>Surplus (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(86)</b>	<b>-</b>	<b>-</b>	<b>(86)</b>	<b>(1,674,352)</b>	<b>-</b>	<b>(12,500)</b>	<b>1,671,186</b>	<b>(15,752)</b>

**REGIONAL SERVICE COMMISSION 11**

**2020 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS**

**OPERATING BUDGET**

1. Total Corporate Services Budget (from page CS-4)	603,594
2. Less: Revenue from other sources (from page CS-2)	_____
<b>Net Budget to be allocated to other funds:</b>	<u>603,594</u>
Cooperative & Regional Planning Services (to page CRP-3)	94,774
Local Planning Services (to page LP-3)	181,808
Solid Waste Services (to page SW-3)	315,765
Electricity Generation Facility Services (to page GF-3)	11,246
Other Shared Services (to page OT-3)	_____
<b>Total Allocation</b>	<u><u>603,593</u></u>

**CAPITAL BUDGET**

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2020 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	2019 BUDGET	2020 BUDGET
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....	.....	.....
1.1.2.5.2 (Specify).....	.....	.....
1.1.2.7.0 Other Revenue (Specify).....	.....	.....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION 11

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
<b>2.1.0.0.0</b>	<b>CORPORATE SERVICES</b>		
<b>2.1.1.0.0</b>	<b>GOVERNANCE</b>		
<b>2.1.1.1.0</b>	<b>Board Members</b>		
2.1.1.1.1	Honorariums	52,531	53,634
2.1.1.1.2	Travel	13,500	13,500
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other (Meetings)	2,000	2,000
<b>2.1.1.1.T</b>	<b>TOTAL GOVERNANCE</b>	<u>71,031</u>	<u>72,134</u>
<b>2.1.2.0.0</b>	<b>ADMINISTRATION</b>		
<b>2.1.2.1.0</b>	<b>Executive Director's Office</b>		
2.1.2.1.1	Salaries & Benefits	242,026	250,308
2.1.2.1.2	Travel	4,000	4,000
2.1.2.1.3	Training and Development	1,000	1,000
2.1.2.1.9	Memberships and Subscriptions	2,000	2,000
<b>2.1.2.2.0</b>	<b>Human Resources</b>		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
<b>2.1.2.3.0</b>	<b>Financial Management</b>		
2.1.2.3.1	Salaries & Benefits	10,354	126,762
2.1.2.3.2	Travel		
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	25,000	21,522
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
<b>2.1.2.4.0</b>	<b>Other Administration Services</b>		
2.1.2.4.1	Advertising and Public Relations	2,500	2,500
2.1.2.4.2	Liability Insurance	46,700	46,700
2.1.2.4.3	Professional Services	98,500	16,000
2.1.2.4.4	Legal Services	6,000	6,000
2.1.2.4.5	Office Building	22,264	22,708
2.1.2.4.6	Office Equipment & Supplies	15,500	10,000
2.1.2.4.7	Printing and Copying	2,000	2,000
2.1.2.4.8	Telecommunications	3,000	3,000
2.1.2.4.9	Translation	7,500	7,500
<b>2.1.2.4.T</b>	<b>TOTAL ADMINISTRATION</b>	<u>489,344</u>	<u>523,000</u>
<b>2.1.4.0.0</b>	<b>FISCAL SERVICES</b>		
<b>2.1.4.1.0</b>	<b>Interest</b>		
2.1.4.1.1	Current Operations		

2020 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects	.....	.....
2.1.4.1.3	Long-Term Debt	.....	.....
<b>2.1.4.2.0</b>	<b>Other Financing Charges</b>		
2.1.4.2.3	Banking Service Charge	3,500	3,500
2.1.4.2.9	Other (Specify).....	.....	.....
<b>2.1.4.3.0</b>	<b>Transfers to Funds and Reserves</b>		
2.1.4.3.1	Capital Fund - Debt Repayment	.....	.....
2.1.4.3.2	Capital Fund - Asset Acquisition	.....	.....
2.1.4.3.3	Capital Reserve	.....	.....
2.1.4.3.4	Operating Reserve	.....	.....
<b>2.1.4.4.0</b>	<b>Other Fiscal Services</b>		
2.1.4.4.9	Other (Specify).....	5,325	4,960
<b>2.1.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	<u>8,825</u>	<u>8,460</u>
<b>2.T.T.T.T</b>	<b>TOTAL CORPORATE SERVICES</b>	<u>569,200</u>	<u>603,594</u>



2020 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS		Amount	Purpose/Description
<b>Capital Grant</b>			
1			
2			
3			
<b>Other Sources of Funding</b>			
1			
2			
<b>Long-Term Borrowing Summary</b>			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>	<hr/> <hr/>	

**REGIONAL SERVICE COMMISSION 11**

**2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS**

**OPERATING BUDGET**

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4) 114,774

2. Less: Revenue from other sources 36,744

**Net Budget to be raised from members** **78,030**

**MEMBER CHARGES**

Member	2016 Census Population	2019 Tax Base	Member Share*
1 Cambridge Narrows	562	95,084,350	445
2 Chipman	1,104	66,972,900	526
3 Fredericton	58,636	7,303,077,073	38,798
4 Fredericton Junction	704	41,365,400	332
5 Gagetown	711	59,893,550	388
6 Hanwell	4,700	515,571,650	2,908
7 Millville	273	10,229,400	112
8 Minto	2,305	104,275,800	996
9 Nackawic	941	91,843,500	549
10 New Maryland	4,174	346,887,100	2,261
11 Oromocto	9,223	1,203,101,550	6,260
12 Stanley	412	29,980,800	211
13 Tracy	608	25,734,250	258
14 LSDs	<u>45,131</u>	<u>3,590,091,900</u>	<u>23,986</u>
	<u>129,484</u>	<u>13,484,109,223</u>	<u>78,030</u>

**CAPITAL BUDGET**

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

\* **Note:** Allocation on 50-50 proportional basis of population and tax base

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2019 BUDGET	2020 BUDGET
<b>1.2.0.0.0</b>	<b>COOPERATIVE AND REGIONAL PLANNING</b>		
<b>1.2.2.0.0</b>	<b>REVENUE FROM OTHER SOURCES</b>		
<b>1.2.2.5.0</b>	<b>Government Transfers</b>		
1.2.2.5.1	(Specify).....	.....	.....
1.2.2.5.2	(Specify).....	.....	.....
<b>1.2.2.6.0</b>	<b>Transfers from Own and Other funds</b>		
1.2.2.6.1	Second Previous Year Surplus	25,866	36,744
1.2.2.6.2	Operating Reserve Fund	.....	.....
<b>1.2.2.7.0</b>	<b>Other Revenue</b>		
1.2.2.7.1	Interest Income	.....	.....
1.2.2.7.2	HST Rebate	.....	.....
1.2.2.7.9	Other (Specify).....	.....	.....
<b>1.2.2.T.T</b>	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>25,866</u>	<u>36,744</u>

REGIONAL SERVICE COMMISSION 11

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
<b>2.2.0.0.0</b>	<b>COOPERATIVE AND REGIONAL PLANNING SERVICES</b>		
<b>2.2.3.0.0</b>	<b>REGIONAL SERVICES</b>		
<b>2.2.3.0.1</b>	<b>ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	93,901	94,774
<b>2.2.3.1.0</b>	<b>Regional Planning</b>		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration		
2.2.3.1.3	Travel		
2.2.3.1.4	Professional Services		20,000
2.2.3.1.9	Other (Specify).....		
<b>2.2.3.1.S.T</b>	<b>Subtotal</b>	-	20,000
<b>2.2.3.2.0</b>	<b>Regional Policing Collaboration</b>		
2.2.3.2.2	Administration		
2.2.3.2.3	Travel		
2.2.3.2.4	Professional Services	7,500	
2.2.3.2.9	Other (Specify).....		
<b>2.2.3.2.S.T</b>	<b>Subtotal</b>	7,500	-
<b>2.2.3.3.0</b>	<b>Regional Emergency Measures Planning</b>		
2.2.3.3.2	Administration		
2.2.3.3.3	Travel		
2.2.3.3.4	Professional Services	10,000	
2.2.3.3.9	Other (Specify).....		
<b>2.2.3.3.S.T</b>	<b>Subtotal</b>	10,000	-
<b>2.2.3.4.0</b>	<b>Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing</b>		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
<b>2.2.3.4.S.T</b>	<b>Subtotal</b>		
<b>2.2.3.5.0</b>	<b>Other Service Provided to All Members</b>		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
<b>2.2.3.5.S.T</b>	<b>Subtotal</b>		
<b>2.2.4.0.0</b>	<b>FISCAL SERVICES</b>		
<b>2.2.4.1.0</b>	<b>Interest</b>		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
<b>2.2.4.2.0</b>	<b>Other Financing Charges</b>		

REGIONAL SERVICE COMMISSION 11

2020 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.2.4.2.3	Banking Service Charge	.....	.....
2.2.4.2.9	Other (Specify).....	.....	.....
<b>2.2.4.3.0</b>	<b>Transfers to Funds and Reserves</b>		
2.2.4.3.1	Capital Fund - Debt Repayment	.....	.....
2.2.4.3.2	Capital Fund - Asset Acquisition	.....	.....
2.2.4.3.3	Capital Reserve	.....	.....
2.2.4.3.4	Operating Reserve	.....	.....
<b>2.2.4.4.0.</b>	<b>Other Fiscal Services</b>		
2.2.4.4.3	Second Previous Year Deficit	.....	.....
2.2.4.4.9	Other (Specify).....	.....	.....
<b>2.2.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	=====	=====
<b>2.T.T.T.T</b>	<b>TOTAL EXPENDITURES</b>	<u>111,401</u>	<u>114,774</u>

2020 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>	<u>                    </u>	
		<u>                    </u>	

CRP-Capital

**REGIONAL SERVICE COMMISSION 11**

**2020 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS**

**OPERATING**

1. Total Budget (from page LP-4) ..... 1,450,381

2. Less: Revenue from other sources (from page LP-2) 28,128

**Net Budget to be raised from members** 1,422,253

Portion of net budget relating to Planning Services ..... 792,227

Portion of net budget relating to Inspection Services ..... 630,026

**MEMBER CHARGES**

Member	2019 Tax Base	Planning Service	Inspection Service	Member Share
1 Cambridge Narrows	95,084,350	16,266	12,936	29,202
2 Chipman	66,972,900	11,457	9,111	20,568
3 Fredericton Junction	41,365,400	7,076	5,628	12,704
4 Gagetown	59,893,550	10,246	8,148	18,394
5 Hanwell	515,571,650	88,198	70,140	158,339
6 Millville	10,229,400	1,750	1,392	3,142
7 Minto	104,275,800	17,838	14,186	32,024
8 Nackawic	91,843,500	15,712	12,495	28,206
9 Stanley	29,980,800	5,129	4,079	9,208
10 Tracy	25,734,250	4,402	3,501	7,903
11 Local Service Districts	<u>3,590,091,900</u>	<u>614,153</u>	<u>488,411</u>	<u>1,102,563</u>
	<u>\$ 4,631,043,500</u>	<u>\$ 792,227</u>	<u>\$ 630,026</u>	<u>1,422,253</u>

**CAPITAL**

Total Capital Cost - Local Planning Services Fund (from page LP- Capital) ..... 5,000

Less: Total sources of funds 5,000

Total Long-term borrowing -

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2019 BUDGET	2020 BUDGET
<b>1.3.0.0.0</b>	<b>LOCAL PLANNING SERVICES</b>		
<b>1.3.2.0.0</b>	<b>REVENUE FROM OTHER SOURCES</b>		
<b>1.3.2.1.0</b>	<b>Fees and Services</b>		
1.3.2.1.1	Planning and Development	5,000	5,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
<b>1.3.2.6.0</b>	<b>Transfers from Own and Other funds</b>		
1.3.2.6.1	Second Previous Year Surplus	68,415	20,128
1.3.2.6.2	Operating Reserve Fund		
<b>1.3.2.7.0</b>	<b>Other Revenue</b>		
1.3.2.7.1	Interest Income	3,000	3,000
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
<b>1.3.2.T.T</b>	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>76,415</u>	<u>28,128</u>



2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2019 BUDGET	2020 BUDGET
<b>2.3.0.0.0</b>	<b>LOCAL PLANNING SERVICES</b>		
<b>2.3.2.0.0</b>	<b>ADMINISTRATION</b>		
<b>2.3.2.0.1</b>	<b>ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	175,394	181,808
<b>2.3.2.1.0</b>	<b>Director's Office</b>		
2.3.2.1.1	Salaries & Benefits	257,015	265,949
2.3.2.1.2	Travel	9,000	7,000
2.3.2.1.3	Training and Development	3,000	3,000
2.3.2.1.9	Meetings	1,500	1,500
<b>2.3.2.2.0</b>	<b>Other Administration Services</b>		
2.3.2.2.1	Advertising & Public Relations	1,000	1,000
2.3.2.2.2	Liability Insurance	1,200	1,200
2.3.2.2.3	Professional Services	2,000	1,000
2.3.2.2.4	Legal Services	5,000	2,500
2.3.2.2.5	Office Building	113,598	113,598
2.3.2.2.6	Office Equipment & Supplies	13,700	14,300
2.3.2.2.7	Printing and Copying	5,500	3,000
2.3.2.2.8	Telecommunications	14,000	14,000
2.3.2.2.9	Other (Specify).....		
<b>2.3.2.T.T</b>	<b>TOTAL ADMINISTRATION SERVICES</b>	<u>601,907</u>	<u>609,855</u>
<b>2.3.3.0.0</b>	<b>PLANNING AND BUILDING INSPECTION SERVICES</b>		
<b>2.3.3.1.0</b>	<b>Planning Services</b>		
2.3.3.1.1	Salaries & Benefits	423,843	455,631
2.3.3.1.2	Travel	5,000	5,000
2.3.3.1.3	Training and Development	6,500	6,500
2.3.3.1.4	Maps and Reference Material		
2.3.3.1.5	GIS Operating and Planet		
2.3.3.1.6	Advertising (Legislatively Required)	3,500	3,500
2.3.3.1.7	Planning Review & Adjustment Committee	16,700	16,700
2.3.3.1.9	Other (Specify).....	4,500	4,500
<b>2.3.3.1.S.T</b>	<b>Subtotal</b>	<u>460,043</u>	<u>491,831</u>
<b>2.3.3.2.0</b>	<b>Inspection Services</b>		
2.3.3.2.1	Salaries & Benefits	279,897	293,830
2.3.3.2.2	Travel	31,000	30,000
2.3.3.2.3	Training and Development	4,000	4,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet		
2.3.3.2.9	Memberships and Supplies	1,800	1,800
<b>2.3.3.2.S.T</b>	<b>Subtotal</b>	<u>316,697</u>	<u>329,630</u>
<b>2.3.3.T.T</b>	<b>TOTAL PLANNING AND INSPECTION SERVICES</b>	<u>776,740</u>	<u>821,461</u>

2020 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
<b>2.3.4.0.0</b>	<b>FISCAL SERVICES</b>		
<b>2.3.4.1.0</b>	<b>Interest</b>		
2.3.4.1.1	Current Operations	.....	.....
2.3.4.1.2	Short-Term borrowing for capital projects	.....	.....
2.3.4.1.3	Long-Term Debt	.....	.....
<b>2.3.4.2.0</b>	<b>Other Financing Charges</b>		
2.3.4.2.1	Debenture Discounts	.....	.....
2.3.4.2.2	Cost of Issuing & Selling New Debentures	.....	.....
2.3.4.2.3	Banking Service Charge	4,500	4,500
2.3.4.2.9	Other (Specify).....	.....	.....
<b>2.3.4.3.0</b>	<b>Transfers to Other Funds</b>		
2.3.4.3.1	Capital Fund - Debt Repayment	.....	.....
2.3.4.3.2	Capital Fund - Asset Acquisition	5,000	5,000
2.3.4.3.3	Capital Reserve Fund	.....	.....
2.3.4.3.3	Operating Reserve Fund	.....	.....
<b>2.3.4.4.0</b>	<b>Other Fiscal Services</b>		
2.3.4.4.3	Second Previous Year Deficit	.....	.....
2.3.4.4.9	Other (Specify).....	9,600	9,565
<b>2.3.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	<u>19,100</u>	<u>19,065</u>
<b>2.T.T.T.T</b>	<b>TOTAL EXPENDITURES</b>	<u>1,397,747</u>	<u>1,450,381</u>

2020 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Computer Equipment	\$ 5,000			\$ 5,000			\$ 5,000		
2									
3									
4									
5									
6									
<b>TOTAL</b>	<b>\$ 5,000</b>			<b>\$ 5,000</b>			<b>\$ 5,000</b>		

FUNDING DETAILS			
Capital Grant	Amount	Purpose/Description	
1			
2			
3			
Other Sources of Funding	Amount	Purpose/Description	
1			
2			
Long-Term Borrowing Summary	Amount		
20 Years			
15 Years			
10 Years			
7 Years			
5 Years			
<b>TOTAL BORROWING</b>	<b>_____</b>		

LP-Capital

**REGIONAL SERVICE COMMISSION 11**

**2020 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS**

**OPERATING BUDGET**

1. Total Budget (from page SW-5)	9,257,158
2. Less: Revenue from other sources (from page SW-2)	<u>6,211,558</u>
<b>Net budget to be raised through tipping fees</b>	<b><u><u>3,045,600</u></u></b>

**TIPPING FEES**

Category	Tonnage	Tipping Fees	Total Tipping Fees
<b>Member</b>			
Cambridge Narrows	225	\$ 94.00	\$ 21,150
Chipman	410	\$ 94.00	\$ 38,540
Fredericton	12,410	\$ 94.00	\$ 1,166,540
Fredericton Junction	200	\$ 94.00	\$ 18,800
Gagetown	205	\$ 94.00	\$ 19,270
Hanwell	1,200	\$ 94.00	\$ 112,800
Millville	75	\$ 94.00	\$ 7,050
Minto	1,020	\$ 94.00	\$ 95,880
Nackawic	330	\$ 94.00	\$ 31,020
New Maryland	1,080	\$ 94.00	\$ 101,520
Oromocto	2,280	\$ 94.00	\$ 214,320
Stanley	110	\$ 94.00	\$ 10,340
Tracy	165	\$ 94.00	\$ 15,510
Local Service Districts	12,690	\$ 94.00	<u>\$ 1,192,860</u>
<b>TOTAL REVENUE FROM MEMBER TIPPING FEES</b>			<b><u><u>\$ 3,045,600</u></u></b>

**CAPITAL BUDGET**

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 1,544,000
Less: Total sources of funds	<u>\$ 824,000</u>
Total Long-term borrowing	<u>\$ 720,000</u>

2020 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2019 BUDGET	2020 BUDGET
<b>1.4.0.0.0</b>	<b>SOLID WASTE SERVICES</b>		
<b>1.4.2.0.0</b>	<b>REVENUES FROM OTHER SOURCES</b>		
<b>1.4.2.1.0</b>	<b>Tipping Fees from Other Sources</b>		
1.4.2.1.1	Industrial/Commercial/Institutional	4,344,000	4,549,600
1.4.2.1.2	Construction and Demolition	255,000	255,000
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations		
1.4.2.1.8	Toll Gate	33,750	33,750
1.4.2.1.9	Other (Specify).....		
<b>1.4.2.2.0</b>	<b>Special Waste</b>		
1.4.2.2.1	Asbestos	35,000	35,700
1.4.2.2.2	(Specify).....		
<b>1.4.2.3.0</b>	<b>Recycling</b>		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	366,820	337,598
1.4.2.3.2	Refundables Products	5,000	9,000
1.4.2.3.3	Shredding	9,000	10,000
1.4.2.3.4	Metals	115,630	140,134
1.4.2.3.5	Paints	15,000	15,300
1.4.2.3.9	Plastics	25,265	23,797
<b>1.4.2.4.0</b>	<b>Other Operational Revenue</b>		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Rental	40,000	40,000
<b>1.4.2.5.0</b>	<b>Government Transfers</b>		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
<b>1.4.2.6.0</b>	<b>Transfers from Own and Other funds</b>		
1.4.2.6.1	Second Previous Year Surplus	200,746	454,879
1.4.2.6.2	Capital Reserve Fund		161,600
1.4.2.6.3	Generation Facility Operating Fund		
<b>1.4.2.7.0</b>	<b>Other Revenues</b>		
1.4.2.7.1	Interest Income	10,000	10,200
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Disposal of Capital Assets	170,000	135,000
<b>1.4.2.T.T</b>	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>5,625,211</u>	<u>6,211,558</u>

REGIONAL SERVICE COMMISSION 11

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
<b>2.4.0.0.0</b>	<b>SOLID WASTE SERVICES</b>		
<b>2.4.2.0.0</b>	<b>ADMINISTRATION</b>		
<b>2.4.2.0.1</b>	<b>ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	288,945	315,765
<b>2.4.2.1.0</b>	<b>Director's Office</b>		
2.4.2.1.1	Salaries & Benefits	623,096	645,995
2.4.2.1.2	Travel	8,000	8,000
2.4.2.1.3	Training and Development	23,500	23,500
2.4.2.1.9	Other (Specify).....		
<b>2.4.2.4.0</b>	<b>Other Administration Services</b>		
2.4.2.4.1	Advertising and Public Relations	10,000	10,000
2.4.2.4.2	Liability Insurance	40,000	40,000
2.4.2.4.3	Professional Services	113,000	108,000
2.4.2.4.4	Legal Services	25,000	25,000
2.4.2.4.5	Office Building	50,000	50,000
2.4.2.4.6	Office Equipment and Supplies	16,000	16,000
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	45,000	45,000
2.4.2.4.9	Other (Specify).....	133,000	138,000
<b>2.4.2.5.0</b>	<b>Public Education</b>		
2.4.2.5.1	Advertising, tours, promotional	110,000	120,000
2.4.2.5.2	Travel	2,000	2,000
2.4.2.5.9	Other (Specify).....		
<b>2.4.2.2.T</b>	<b>TOTAL ADMINISTRATION</b>	<u>1,487,541</u>	<u>1,547,260</u>
<b>2.4.3.0.0</b>	<b>OPERATIONS</b>		
<b>2.4.3.1.0</b>	<b>Station and Building</b>		
2.4.3.1.1	Repairs and Maintenance	40,500	40,500
2.4.3.1.2	Electricity	104,000	104,000
2.4.3.1.3	Janitorial	2,000	2,000
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes	109,000	110,700
2.4.3.1.9	Fuel	20,000	20,000
<b>2.4.3.1.S.T</b>	<b>Subtotal</b>	<u>275,500</u>	<u>277,200</u>
<b>2.4.3.2.0</b>	<b>Machinery &amp; Equipment</b>		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)		
2.4.3.2.4	Fuel	418,160	455,140
2.4.3.2.5	Repairs and Maintenance	619,800	547,608
2.4.3.2.6	Insurance	129,900	159,000
2.4.3.2.9	Equipment Rental	13,500	13,500
<b>2.4.3.2.S.T</b>	<b>Subtotal</b>	<u>1,181,360</u>	<u>1,175,248</u>

REGIONAL SERVICE COMMISSION 11

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
<b>2.4.3.3.0</b>	<b>Landfill Operations</b>		
2.4.3.3.1	Personnel	1,483,935	1,521,926
2.4.3.3.2	Small Equipment (non capital)	3,400	2000
2.4.3.3.3	Site and Road Maintenance	444,756	415,000
2.4.3.3.4	Monitoring	85,000	85,000
2.4.3.3.5	Site Security	15,000	15,000
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells	612,000	624,000
2.4.3.3.8	Leachate & Siltation Management	60,000	60,000
2.4.3.3.9	Supplies	147,000	147,000
<b>2.4.3.3.S.T</b>	<b>Subtotal</b>	<b>2,851,091</b>	<b>2,869,926</b>
<b>2.4.3.4.0</b>	<b>Transfer Station Operations</b>		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
<b>2.4.3.4.S.T</b>	<b>Subtotal</b>		
<b>2.4.3.5.0</b>	<b>Scale house</b>		
2.4.3.5.1	Personnel	253,219	282,935
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....	20,000	20,000
<b>2.4.3.5.S.T</b>	<b>Subtotal</b>	<b>273,219</b>	<b>302,935</b>
<b>2.4.3.6.0</b>	<b>Waste Diversion</b>		
2.4.3.6.1	Personnel	896,800	1,004,250
2.4.3.6.2	Recycling	182,000	227,086
2.4.3.6.3	Collection		
2.4.3.6.4	Equipment Maintenance	145,500	101,000
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Fuel	59,200	64,000
<b>2.4.3.6.S.T</b>	<b>Subtotal</b>	<b>1,283,500</b>	<b>1,396,336</b>
<b>2.4.3.7.0</b>	<b>Composting Program</b>		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
<b>2.4.3.7.S.T</b>	<b>Subtotal</b>		
<b>2.4.3.8.0</b>	<b>Hazardous Household Waste</b>		
2.4.3.8.1	Personnel	41,050	45,616
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	135,000	135,000

REGIONAL SERVICE COMMISSION 11

2020 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.4.3.8.9	Other (Specify).....		
<b>2.4.3.8.S.T</b>	<b>Subtotal</b>	176,050	180,616
<b>2.4.3.T.T</b>	<b>TOTAL OPERATIONS</b>	<u>6,040,720</u>	<u>6,202,261</u>
<b>2.4.4.0.0</b>	<b>FISCAL SERVICES</b>		
<b>2.4.4.1.0</b>	<b>Interest</b>		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt	55,373	74,936
<b>2.4.4.2.0</b>	<b>Other Financing Charges</b>		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	3,500	3,300
2.4.4.2.9	Other (Specify).....		
<b>2.4.4.3.0</b>	<b>Transfers to Other Funds</b>		
2.4.4.3.1	Capital Fund - Debt Repayment	632,122	768,608
2.4.4.3.2	Capital Fund - Asset Acquisition	86,455	200,000
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		214,329
<b>2.4.4.4.0</b>	<b>Other Fiscal Services</b>		
2.4.4.4.1	Bad Debt Expense	6,000	6,000
2.4.4.4.2	Closure and Post-Closure Expense	229,500	240,550
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Other (Specify).....		
<b>2.4.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	<u>1,012,950</u>	<u>1,507,723</u>
<b>2.T.T.T.T</b>	<b>TOTAL EXPENDITURES</b>	<u>8,541,211</u>	<u>9,257,244</u>



2020 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1 Dozer	\$ 230,000							\$ 230,000	5 years
2 Loader	215,000							\$ 215,000	5 years
3 Loader	100,000							\$ 100,000	5 years
4 Forklift	85,000			85,000			85,000		
5 Cell Construction	624,000		161,600	462,400			624,000		
6 Skidsteer	55,000			55,000			55,000		
7 Recycle Forlift	60,000			60,000			60,000		
8 Packer Truck	175,000							175,000	5 years
<b>TOTAL</b>	<b>\$ 1,544,000</b>		161,600	662,400			<b>824,000</b>	<b>\$ 720,000</b>	

FUNDING DETAILS		Amount	Purpose/Description
<b>Capital Grant</b>			
1			
2			
3			
<b>Other Sources of Funding</b>			
1			
2			
<b>Long-Term Borrowing Summary</b>			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years	\$ 720,000	
<b>TOTAL BORROWING</b>		<u>\$ 720,000</u>	

SW-Capital

REGIONAL SERVICE COMMISSION 11

2020 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

**OPERATING BUDGET**

1. Total Budget (from page GF-4)	1,215,329
2. Less: Revenue from other sources (from page GF-2)	<u>215,329</u>
<b>Net Budget to be raised from sale of service</b>	<b><u><u>1,000,000</u></u></b>

**SALE OF SERVICE**

User	# Kilowatts	\$/Kilowatt	Sale of Service
NB Power	9,089,256	0.11002	1,000,000
.....	.....	\$.....	\$.....
.....	.....	\$.....	\$.....
<b>TOTAL SALE OF SERVICE</b>			<b><u><u>1,000,000</u></u></b>

**CAPITAL BUDGET**

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$.....
Less: Total sources of funds	<u>\$.....</u>
Total Long-term borrowing	<u>\$.....</u>

2020 GENERATION FACILITY OPERATING BUDGET

REVENUE		2019 BUDGET	2020 BUDGET
<b>1.5.0.0.0</b>	<b>GENERATION FACILITY</b>		
<b>1.5.2.0.0</b>	<b>REVENUE FROM OTHER SOURCES</b>		
<b>1.5.2.5.0</b>	<b>Government Transfers</b>		
1.5.2.5.1	(Specify).....	.....	.....
1.5.2.5.2	(Specify).....	.....	.....
<b>1.5.2.6.0</b>	<b>Transfers from Own and Other funds</b>		
1.5.2.6.1	Second Previous Year Surplus	140,726	.....
1.5.2.6.2	Operating Reserve Fund	.....	.....
1.5.2.6.3	Solid Waste Services Operating Fund	.....	214,329
<b>1.5.2.7.0</b>	<b>Other Revenue</b>		
1.5.2.7.1	Interest Income	500	1,000
1.5.2.7.9	Other (Specify).....	.....	.....
<b>1.5.2.T.T</b>	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<u>141,226</u>	<u>215,329</u>

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2019 BUDGET	2020 BUDGET
<b>2.5.0.0.0 GENERATION FACILITY</b>		
<b>2.5.2.0.0 ADMINISTRATION</b>		
<b>2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	10,961	11,246
<b>2.5.2.1.0 Personnel</b>		
2.5.2.1.1 Salaries & Benefits		
2.5.2.1.2 Travel		
2.5.2.1.3 Training and Development		
2.5.2.1.9 Other (Specify).....		
<b>2.5.2.2.0 Other Administrative Services</b>		
2.5.2.2.1 Advertising and Public Relations		
2.5.2.2.2 Liability Insurance		
2.5.2.2.3 Professional Services		
2.5.2.2.4 Legal Services		
2.5.2.2.5 Office Building		
2.5.2.2.6 Office Equipment & Supplies		
2.5.2.2.7 Printing and Copying		
2.5.2.2.8 Telecommunications	1,200	
2.5.2.2.9 Utilities	8,500	8,500
<b>2.5.2.T.T TOTAL ADMINISTRATION</b>	<u>20,661</u>	<u>19,746</u>
<b>2.5.3.0.0 OPERATIONS</b>		
<b>2.5.3.1.0 Personnel</b>		
2.5.3.1.1 Salaries & Benefits	102,114	102,969
2.5.3.1.2 Travel	500	500
2.5.3.1.3 Training and Development	5,000	1,000
2.5.3.1.9 Other (Specify).....		
<b>2.5.3.2.0 Machinery &amp; Equipment</b>		
2.5.3.2.1 Vehicles		
2.5.3.2.2 Small Equipment (non-capital)		
2.5.3.2.3 Operating Leases (non-capital)		
2.5.3.2.4 Fuel		
2.5.3.2.5 Repairs and Maintenance	350,673	200,000
2.5.3.2.6 Insurance	40,000	37,000
2.5.3.2.7 Oil	52,000	52,000
2.5.3.2.9 Supplies	8,000	2,000
<b>2.5.3.T.T TOTAL OPERATIONS</b>	<u>558,287</u>	<u>395,469</u>
<b>2.5.4.0.0 FISCAL SERVICES</b>		
<b>2.5.4.1.0 Interest</b>		
2.5.4.1.1 Current Operations		
2.5.4.1.2 Short-Term borrowing for capital projects		
2.5.4.1.3 Long-Term Debt	50,266	40,355
<b>2.5.4.2.0 Other Financing Charges</b>		
2.5.4.2.1 Debenture Discounts	3,740	3,740

2020 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2019 BUDGET	2020 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures	.....	.....
2.5.4.2.3	Banking Service Charge	100	100
2.5.4.2.9	Other (Specify).....	.....	.....
<b>2.5.4.3.0</b>	<b>Transfers to Funds and Reserves</b>		
2.5.4.3.1	Capital Fund - Debt Repayment	362,000	371,000
2.5.4.3.2	Capital Fund - Asset Acquisition	.....	.....
2.5.4.3.3	Capital Reserve	146,172	.....
2.5.4.3.4	Operating Reserve	.....	.....
2.5.4.3.5.	Solid Waste Services Operating Fund	.....	.....
<b>2.5.4.4.0</b>	<b>Other Fiscal Services</b>		
2.5.4.4.3	Second Previous Year Deficit	.....	384,919
2.5.4.4.9	Other (Specify).....	.....	.....
<b>2.5.4.T.T</b>	<b>TOTAL FISCAL SERVICES</b>	<u>564,297</u>	<u>802,134</u>
<b>2.T.T.T.T</b>	<b>TOTAL EXPENDITURES</b>	<u>1,141,226</u>	<u>1,215,329</u>

2020 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
<b>TOTAL</b>									

FUNDING DETAILS		Amount	Purpose/Description
<b>Capital Grant</b>			
1			
2			
3			
<b>Other Sources of Funding</b>			
1			
2			
<b>Long-Term Borrowing Summary</b>			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>	<u>                    </u>	
		<u>                    </u>	

GF-Capital

REGIONAL SERVICE COMMISSION 11

2020 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

**OPERATING BUDGET**

1. Total Budget (from page OT-3)	\$ .....
2. Less: Revenue from other sources (from page OT-2)	\$ _____
<b>Net Budget to be raised from participating members</b>	<b>\$ _____</b>

**MEMBER CHARGES**

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1 .....	.....	.....	.....
2 .....	.....	.....	.....
3 .....	.....	.....	.....
4 .....	.....	.....	.....
5 .....	.....	.....	.....
6 .....	.....	.....	.....
7 .....	.....	.....	.....
8 .....	.....	.....	.....
9 .....	.....	.....	.....
10 .....	.....	.....	.....
			<b>\$ _____</b>

**CAPITAL BUDGET**

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$ .....
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2020 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2019 BUDGET	2020 BUDGET
<b>1.6.0.0.0</b>	<b>OTHER SHARED SERVICES</b>		
<b>1.6.2.0.0</b>	<b>REVENUE FROM OTHER SOURCES</b>		
<b>1.6.2.5.0</b>	<b>Government Transfers</b>		
1.6.2.5.1	(Specify).....	.....	.....
1.6.2.5.2	(Specify).....	.....	.....
<b>1.6.2.6.0</b>	<b>Transfers from Own Sources</b>		
1.6.2.6.1	Second Previous Year Surplus	.....	.....
1.6.2.6.2	Operating Reserve Fund	.....	.....
<b>1.6.2.7.0</b>	<b>Other Revenue</b>		
1.6.2.7.1	Interest Income	.....	.....
1.6.2.7.2	HST Rebate	.....	.....
1.6.2.7.9	Other (Specify).....	.....	.....
<b>1.6.T.T.T</b>	<b>TOTAL REVENUE FROM OTHER SOURCES</b>	=====	=====



2020 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

	2019 BUDGET	2020 BUDGET
<b>2.6.0.0.0 OTHER SHARED SERVICES</b>		
<b>2.6.2.0.0 ADMINISTRATION</b>		
<b>2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)</b>	.....	.....
<b>2.6.2.1.0 Personnel</b>		
2.6.2.1.1 Salaries and Benefits	.....	.....
2.6.2.1.2 Travel	.....	.....
2.6.2.1.3 Training and Development	.....	.....
2.6.2.1.9 Other (Specify).....	.....	.....
<b>2.6.2.2.0 Other Administrative Services</b>		
2.6.2.2.1 Advertising and Public Relations	.....	.....
2.6.2.2.2 Liability Insurance	.....	.....
2.6.2.2.3 Professional Services	.....	.....
2.6.2.2.4 Legal Services	.....	.....
2.6.2.2.5 Office Building	.....	.....
2.6.2.2.6 Office Equipment and Supplies	.....	.....
2.6.2.2.7 Printing and Copying	.....	.....
2.6.2.2.8 Telecommunications	.....	.....
2.6.2.2.9 Other (Specify).....	.....	.....
<b>2.6.2.T.T TOTAL ADMINISTRATION</b>	=====	=====
<b>2.6.4.0.0 FISCAL SERVICES</b>		
<b>2.6.4.1.0 Interest</b>		
2.6.4.1.1 Current Operations	.....	.....
2.8.1.1.7 Short-Term borrowing for capital projects	.....	.....
2.6.4.1.3 Long-Term Debt	.....	.....
<b>2.6.4.2.0 Other Financing Charges</b>		
2.6.4.2.1 Debenture Discounts	.....	.....
2.6.4.2.2 Cost of Issuing & Selling New Debentures	.....	.....
2.6.4.2.3 Banking Service Charge	.....	.....
2.6.4.2.9 Other (Specify).....	.....	.....
<b>2.6.4.3.0 Transfers to Funds and Reserves</b>		
2.6.4.3.1 Capital Fund - Debt Repayment	.....	.....
2.6.4.3.2 Capital Fund - Asset Acquisition	.....	.....
2.6.4.3.3 Capital Reserve	.....	.....
2.6.4.3.4 Operating Reserve	.....	.....
<b>2.6.4.4.0 Other Fiscal Services</b>		
2.6.4.4.3 Second Previous Year Deficit	.....	.....
2.6.4.4.9 Other (Specify).....	.....	.....
<b>2.6.4.T.T TOTAL FISCAL SERVICES</b>	=====	=====
<b>2.T.T.T.T TOTAL EXPENDITURES</b>	=====	=====

2020 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
<b>TOTAL</b>									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	<b>TOTAL BORROWING</b>	<u>                    </u>	
		<u>                    </u>	

OT-Capital